Invest in Serbia
Opportunities for Investors from China

April 2019
Welcome to Serbia!

Serbia is the only country in Europe that does not require visas for the citizens of the People’s Republic of China.

88,361 km²
7.12 million

Currency
Serbian Dinar RSD
Country of Natural Beauty...
...and Talented and Hard-Working People
…and Impressive Economic Recovery
Success in Attracting FDI

FDI Stock (% of GDP), 2017

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</thead>
<tbody>
<tr>
<td>Serbia</td>
<td>1,009</td>
<td>1,548</td>
<td>1,550</td>
<td>2,114</td>
<td>2,127</td>
<td>2,548</td>
<td>3,496</td>
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<tr>
<td>Bulgaria</td>
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<td>Czech R.</td>
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<td>Hungary</td>
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<td>Poland</td>
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</tbody>
</table>

Inflow of FDI in Serbia (million EUR)

- Source: World Investment Report UN
- Source: National Bank of Serbia

Join the Pool of the Successful

HealthCare
HBIS SERBIA
LingLong Tire
Zijin
MEI TA
Continental

MINTH
Bosch
Microsoft
NCR
Siemens
Johnson Electric
SR Technics

FCA
Ball
Schneider Electric
Leoni
Michelin
Eaton
Swarovski
Success in Attracting FDI

**FT Greenfield FDI Performance Index 2017**
- Financial Times has ranked Serbia #1 in the Europe, and #2 in the world in Greenfield FDI performance
- Index is based on the number and size of Greenfield investment projects relative to the country’s GDP
- According to FT, Serbia is “punching almost at 12 times above its weight”

**IBM Global Locations Trends 2018**
- Serbia is ranked #1 in the world by estimated jobs created from FDI per million inhabitants
- In addition, Serbia is ranked 15th in the World by total estimated jobs created from FDI

<table>
<thead>
<tr>
<th>Country</th>
<th>Ranking</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Serbia</td>
<td>1</td>
<td>11.60</td>
</tr>
<tr>
<td>Lithuania</td>
<td>2</td>
<td>7.66</td>
</tr>
<tr>
<td>Bosnia and Herzegovina</td>
<td>3</td>
<td>6.91</td>
</tr>
<tr>
<td>Bulgaria</td>
<td>4</td>
<td>5.11</td>
</tr>
<tr>
<td>Malta</td>
<td>5</td>
<td>4.73</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Country</th>
<th>Ranking</th>
</tr>
</thead>
<tbody>
<tr>
<td>Serbia</td>
<td>1</td>
</tr>
<tr>
<td>Bahrain</td>
<td>2</td>
</tr>
<tr>
<td>Macedonia</td>
<td>3</td>
</tr>
<tr>
<td>Costa Rica</td>
<td>4</td>
</tr>
<tr>
<td>Slovakia</td>
<td>5</td>
</tr>
</tbody>
</table>
Close Ties to People’s Republic of China

- 64-year long tradition of diplomatic relationship between the two countries
- Close ties with China represent one of the most important pillars of Serbia’s foreign policy – Serbia is a part of One Belt, One Road initiative
- China is Serbia’s largest economic partner in Asia, with annual trade amounting to 1.9 billion euros
- Significant investments by Chinese companies in Serbia over the past few years such as Hesteel (HBIS) Group, Healthcare Co., Ltd etc. as well as Linglong Tire and Minth which recently started construction of facilities
- At the end of 2018 the Chinese company Zijin Mining Group, one of China’s biggest gold producers and the second largest in the production of copper ore, has been selected as the strategic partner of one of the Serbia’s largest companies, RTB Bor a state-run copper miner and smelter. Strategic partner “Zijin” will invest into RTB Bor 1.26 billion dollars and maintain 5,000 employees.
- Many joint projects executed or in work in the field of infrastructure:
  - Construction of “Mihajlo Pupin” bridge
  - Project of thermal power plan “Kostolac”
  - Construction of major sections of Corridor XI motorway
  - Modernization and construction of Belgrade-Budapest high speed railway
- In 2017 has started construction of new Chinese cultural centre as a platform to deepen cultural and economic relationship between two countries with total value of 45 M euros
- In July 2018 was established Chinese-Serbian Economy Association to react actively to the One Belt, One Road Initiative and to secure exchange of knowledge and information between Serbia and China
Close Ties to People’s Republic of China
Chinese Investments in Serbia

**HealthCare**
- Sector: Furniture
- Year: 2015
- Investment: 50 M EUR (P)
- Employment: 1,200 (P)

**MEI TA**
- Sector: Automotive
- Year: 2019
- Investment: 100 M EUR (P)
- Employment: 2,120

**MINTH**
- Sector: Automotive
- Year: 2019
- Investment: 120 M EUR
- Employment: 2,120

**BANK OF CHINA**
- Sector: Banking
- Year: 2017
- Investment: 50M EUR
- Employment: 24

**LINGLONG**
- Sector: Rubber (Tires)
- Year: 2019
- Investment: 800 M EUR (P)
- Employment: 1,200 (P)

**ZiJin**
- Sector: Mining
- Year: 2018
- Investment: 1,260 M EUR (P)
- Employment: 5,000

**HBIS SERBIA**
- Sector: Iron&Steel
- Year: 2016
- Investment: 300M EUR (P)
- Employment: 5,000

**JOHNSON ELECTRIC**
- Sector: Electronics
- Year: 2013
- Investment: 65 M EUR
- Employment: 3,400 (P)
Zelezara Smederevo is a well-known producer of steel, hot and cold rolled products and tin plate in southeast Europe with main facilities located in the city of Smederevo.

In 2016, the HBIS Group acquired Zelezara Smederevo through a public privatization tender.

Plant’s design capacity is 2.2 million metric tons per year.

HBIS Group plans to invest in 300 M€ in renovation and expansion of capabilities while maintaining 5,000 employees.

Facilities of the HBIS GROUP Serbia Iron & Steel are located in Smederevo, Sabac and Kucevo.

In 2018, HBIS was the second largest Serbian exporter with the total export value of 695.3 M euros.
Bank of China, first Chinese bank in Serbia, was opened in Belgrade (Novi Beograd) in January 2017

- Office in Belgrade will serve as a central hub for the Balkans and the region
- Bank of China will provide financing for Serbian and Chinese companies
- With its activities, Bank of China will support the growing demand for the economic cooperation between Serbia and China, and further contribute to the “One Belt One Road” initiative
Johnson Electric

- Johnson Electric is a provider of motors, actuators, motion subsystems and related electro-mechanical components for automotive, industrial and medical applications.
- Company has manufacturing facilities in 18 countries on four continents.
- It started operating in Serbia in 2013, and based on the success of its first project, the company is expanding and targeting 65 million euros total investment and 3,400 employees in Nis by the end 2021.
- The facility in Nis will have production capacity of 5 million electrical motors.
- Total exports are expected to reach 190 million euros and are intended for EU customers such as Mercedes, BMW and Renault.
LingLong Tire

- LingLong Tire is a Chinese tires producer
- In China, it is among top three producers by size, and globally is among top 20 largest producers
- It has production sites in China, Thailand and R&D centre in China and North America
- Tires are sold in 180 countries worldwide to 60 producers of cars, trucks, special vehicles and the company has a total of 15,000 employees
- In August 2018, Company has signed a Memorandum of Understanding with Serbian Government to invest 800 M euros in tires production and to employ 1200 people in Zrenjanin
- Groundbreaking ceremony was held on March 30, 2019
- Serbia was chosen among following countries: Czech Republic, Poland and Slovakia that were also considered as a potential location for the first and only production plant in Europe of Linglong Tire
WHY INVEST IN SERBIA?
Why invest in Serbia

The great talent of our team in Pirot and the active support of the Serbian authorities have made it possible to complete this project successfully. The Pirot based factory will support even better our growth ambitions in the passenger cars entry-level segment that is increasing in Europe, Russia, Africa and Middle East.

Jean-Dominique Senard, President – Michelin Group

We saw Serbia as a country with good strategic position, adequate infrastructure and great human resource potential. Being at a unique position in the European market, Serbia offers diverse possibilities and, above all, high quality workmanship.

Mrs. Silvia Vernetti - Blina, Director – FCA Serbia
Global financial crisis of 2008 exposed the structural weaknesses in Serbia’s economic, consumption led service based, growth model

A new, strong majority government was formed in March 2014 and launched bold economic and structural reforms, including fiscal consolidation, improvement of the regulatory framework to promote investment climate and business environment:

• Consolidated budget deficit was reduced from alarming 6.2% of GDP in 2014 to surplus of 0.6% GDP in 2018, while accelerating growth of public debt has been reversed bringing it from its peak at 71.2% of GDP in 2015 to 54.5% of GDP in 2018
• With growth of 4.3% in 2018, the highest in a decade, GDP is on the sustainable growth path
• Export of goods is registering constant growth reflecting rise in competitiveness of local economy and positive global environment
• Unemployment rate has been almost cut in half from its post crisis peak at 23.9% in 2012 to 12.5% in 2018
• Serbia moved up by 43 places over the past 4 years on the World Bank Doing Business List and is now ranked 48th globally
Political and Economic Stability

- Political and economic stability, regional cooperation, infrastructure development, investments promotion and educational reform are among Serbia's highest priorities.
- Serbia is on a clear path towards EU membership, while nurturing close ties and partnerships with countries from all around the world.
- Regional stability is one of the highest priorities of the Government of the Republic of Serbia.
- Serbia is committed to continuing to lead the region towards cooperation and unity in order to ensure peace and prosperity for generations to come.
- Infrastructure projects such as the proposed motorway connecting Belgrade and Sarajevo, and proposed motorway connecting Belgrade and Tirana are great examples of joint undertakings that have a goal to connect people in the region.
- In order to further strengthen regional market integration, Serbia has recently initiated the establishment of a “regional economic area” with a detailed list of measures adopted in June 2017 aiming to go a step beyond the CEFTA agreement (Albania, Bosnia and Herzegovina, Macedonia, Moldova, Montenegro and Serbia - market of ca. 20 million inhabitants).
- Further integration will focus on free trade in services, further simplification of trade related procedures, labor force mobility - recognition of professional qualifications, investment area, digital society etc.
Economic Indicators

GDP Growth Rate (%)

Inflation (%)

Unemployment Rate (%)

Import and Export (billion EUR)
Availability of High Quality Labor

High School Education

There are 510 high schools in Serbia, with approximately 58,948 graduates each year:

- Economics, Law and Administration: 8,969 graduates
- Mechanics and Electronics: 10,234 graduates
- Gymnasium: 15,168 graduates
- Agriculture and Food Production: 3,180 graduates
- Trade and Tourism: 5,159 graduates
- Other: 16,238 graduates

Dual Education

A New Law on Dual Education has been passed in 2017 so the regulatory framework is in place for developing this type of education from school year 2019/2020.

So far there have been pilot projects but it is expected that this practice now will be expanded to a larger scale.
Availability of High Quality Labor

University Education

- There are 8 public universities in Serbia (85 faculties) and 9 private universities (51 faculties)
- The number of enrolled students is increasing each year
- University of Belgrade is ranked in top 400 universities in the world according to the Shanghai Ranking (top 200 in Physics and Mathematics)
- Universities have advanced programs in sciences: engineering, IT, physics and mathematics

Serbia is ranked as 26th in respect to Graduates in Science and Engineering according to Global Innovation Index 2018

(The share of all tertiary graduates in science, manufacturing, engineering, and construction over all tertiary graduates)
Availability of High Quality Labor

U21 Ranking of National Higher Education Systems 2018

Serbia’s universities are 3rd highest performing in the ranking adjusted for gross domestic product.

<table>
<thead>
<tr>
<th>Country</th>
<th>Ranking</th>
</tr>
</thead>
<tbody>
<tr>
<td>Finland</td>
<td>1</td>
</tr>
<tr>
<td>Lithuania</td>
<td>2</td>
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<tr>
<td><strong>Serbia</strong></td>
<td><strong>3</strong></td>
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<tr>
<td>Denmark</td>
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<tr>
<td>Sweden</td>
<td>5</td>
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<tr>
<td>Portugal</td>
<td>6</td>
</tr>
<tr>
<td>Switzerland</td>
<td>7</td>
</tr>
<tr>
<td>South Africa</td>
<td>8</td>
</tr>
<tr>
<td>Israel</td>
<td>9</td>
</tr>
<tr>
<td>New Zealand</td>
<td>10</td>
</tr>
</tbody>
</table>

In 2015, Times Higher Education selected Serbia as one of the eight countries that could be the world’s new education superstars!
Availability of High Quality Labor

Foreign Language Proficiency

Serbia was ranked 4th out of 76 countries in Business English Proficiency by BEI*.

*Business English Index

Number of Students Studying Foreign Languages

<table>
<thead>
<tr>
<th>Language</th>
<th>Elementary School</th>
<th>High School</th>
</tr>
</thead>
<tbody>
<tr>
<td>English</td>
<td>551,173</td>
<td>324,561</td>
</tr>
<tr>
<td>German</td>
<td>128,201</td>
<td>58,620</td>
</tr>
<tr>
<td>French</td>
<td>86,423</td>
<td>43,483</td>
</tr>
<tr>
<td>Russian</td>
<td>61,262</td>
<td>27,433</td>
</tr>
<tr>
<td>Italian</td>
<td>13,669</td>
<td>5,006</td>
</tr>
<tr>
<td>Spanish</td>
<td>5,940</td>
<td>1,451</td>
</tr>
</tbody>
</table>

Source: InfoStud, indication of knowledge of languages, based on 100K+
# Availability of High Quality Labor

## Availability of Labor

### Unemployment Rate

<table>
<thead>
<tr>
<th>Year</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>12.5%</td>
</tr>
</tbody>
</table>

## Structure of Unemployed by Level of Education

<table>
<thead>
<tr>
<th>Level of Education</th>
<th>Number of Unemployed</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Education and Primary School</td>
<td>76,600</td>
<td>18.4</td>
</tr>
<tr>
<td>High School</td>
<td>253,500</td>
<td>60.8</td>
</tr>
<tr>
<td>University and College</td>
<td>86,400</td>
<td>20.8</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>416,600</strong></td>
<td>100</td>
</tr>
</tbody>
</table>

### Source

Statistical Office of the Republic of Serbia, Q4 2018

## Structure of Unemployed by Age

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Number of Unemployed</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>15-24</td>
<td>70,300</td>
<td>16.9</td>
</tr>
<tr>
<td>25-34</td>
<td>128,300</td>
<td>30.8</td>
</tr>
<tr>
<td>35-44</td>
<td>99,500</td>
<td>23.9</td>
</tr>
<tr>
<td>45-54</td>
<td>72,400</td>
<td>17.4</td>
</tr>
<tr>
<td>55-64</td>
<td>44,900</td>
<td>10.8</td>
</tr>
<tr>
<td>65+</td>
<td>1,100</td>
<td>0.3</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>416,600</strong></td>
<td>100</td>
</tr>
</tbody>
</table>

### Source

Statistical Office of the Republic of Serbia, Q4 2018
Competitive Operating Costs

Labour Cost (€)

<table>
<thead>
<tr>
<th>Country</th>
<th>Cost (€)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Serbia</td>
<td>643</td>
</tr>
<tr>
<td>Romania</td>
<td>891</td>
</tr>
<tr>
<td>Hungary</td>
<td>1,189</td>
</tr>
<tr>
<td>Poland</td>
<td>1,222</td>
</tr>
</tbody>
</table>

Office Space Rental per Month

How much office space can you rent for €50?

<table>
<thead>
<tr>
<th>City</th>
<th>m² m² m² n</th>
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</thead>
<tbody>
<tr>
<td>Belgrade</td>
<td></td>
</tr>
<tr>
<td>Budapest</td>
<td></td>
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<tr>
<td>Bucharest</td>
<td></td>
</tr>
<tr>
<td>Warsaw</td>
<td></td>
</tr>
</tbody>
</table>

Electricity

How much electricity can you buy for €0.5?

<table>
<thead>
<tr>
<th>Region</th>
<th>kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh kWh</th>
</tr>
</thead>
<tbody>
<tr>
<td>EU-28 Average</td>
<td></td>
</tr>
<tr>
<td>Serbia</td>
<td></td>
</tr>
<tr>
<td>Romania</td>
<td></td>
</tr>
<tr>
<td>Czech Republic</td>
<td></td>
</tr>
</tbody>
</table>

Telecommunications

How affordable are telecom services (indexed)?

<table>
<thead>
<tr>
<th>Region</th>
<th>index</th>
</tr>
</thead>
<tbody>
<tr>
<td>EU-28 Average</td>
<td></td>
</tr>
<tr>
<td>Poland</td>
<td></td>
</tr>
<tr>
<td>Serbia</td>
<td></td>
</tr>
<tr>
<td>Romania</td>
<td></td>
</tr>
</tbody>
</table>
Competitive Operating Costs

Average net salary by regions (€)

- **15€/m²**: Office Space Prime A
- **Old Build 1-2.5€/m²**: Industrial Facility
- **New Build 3-5€/m²**: Lease Cost
- **200-400€/m²**: Average Building Cost

- **0.067 €/kWh**
- **0.6-1.3 €/m³**
- **0.38-0.42 €/m³**

*Belgrade*, *Vojvodina*, *South and East Serbia Region*, *Sumadija and West Serbia Region*
Customs-Free Access to 1.1bn Consumers

Did you know?

Externally, Serbia can serve as a manufacturing hub for duty-free “made in Serbia” exports to a market of more than 1 billion people that includes the EU, Russian Federation, USA, Kazakhstan, Turkey, South East Europe, the European Free Trade Agreement members, and Belarus. This customs-free regime covers most key industrial products.

Serbia is the only country outside of the Commonwealth of Independent States that has a Free Trade Agreement with the Russian Federation.

World Bank Doing Business List - Trade Across Border

<table>
<thead>
<tr>
<th>Country</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Norway</td>
<td>22</td>
</tr>
<tr>
<td>Serbia</td>
<td>23</td>
</tr>
<tr>
<td>Albania</td>
<td>24</td>
</tr>
<tr>
<td>Latvia</td>
<td>25</td>
</tr>
<tr>
<td>Bhutan</td>
<td>26</td>
</tr>
<tr>
<td>North Macedonia</td>
<td>27</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>28</td>
</tr>
</tbody>
</table>
Optimal Geographic Location

Getting to Serbia is easier than ever!
With the formation of the national airline - Air Serbia in 2013, Belgrade International Airport has increased a number of passengers for over 60%.

Staying close to your customers
Serbia’s optimal geographic location keeps you close to your customers. Well developed transportation and logistics industry has the ability to serve most EU markets by road in less than 24 hours.
Optimal Geographic Location

The existing infrastructure, speed of issuance of building permits, administrative procedures and existing transport corridors and logistics, provide solid and stable business environment, similar to the business environment in the EU.

Mr. Zivko Topalovic, CEO,
ContiTech Fluid Serbia (Continental AG)
Financial Benefits

Financial Incentives

To offset initial capital investments and ease the start-up of business endeavours, the Government of Serbia offers financial support for projects in the manufacturing sector, R&D, and services if subject to international trade.

Corporate Income Tax Incentives

A 10 year Corporate Income Tax Holiday is available for investors who hire more than 100 employees and invest more than 8.3 million euros (1 billion RSD). Tax holiday begins once the company starts making a profit.

Payroll Tax Incentives

Employment of people who were registered with the National Unemployment Agency for more than 6 months entitles employers to a sizable relief of taxes paid on net salary from the moment of employment until December 31, 2019:

- 1-9 new jobs: 65% reduction
- 10-99 new jobs: 70% reduction
- 100+ new jobs: 75% reduction

(payroll tax incentives can’t be combined with Financial Incentives)

Double Taxation Treaties

Serbia has 54 effective double taxation treaties on income, capital and property. Serbia has signed Treaty with People’s Republic of China on avoidance of double taxation on income and property.

Training Unemployed Workers by a Third Party

National Unemployment Agency provides required training for the unemployed workers by contracting a third party in order to teach skills required by the local employers (for example, CNC machining, operating a fork lift, etc.

Training Unemployed Workers by the Investor

Investor can apply themselves with a training program that they would provide to unemployed workers that would then be hired by the company. In this case, the funds are disbursed to the investor upon the completion of training and hiring.
Financial Benefits and Incentives

Free Trade Zones

- VAT exemption on:
  - entry of goods including directly associated transport and other services
  - trade of goods and services within and between free zones
  - energy consumption
- Exemption from customs duties and other import duties for goods and construction of facilities in the free zone (raw materials, equipment, construction materials)

13.31% of total Serbian goods export

€3 billion of FDI inflow since 2008

€5 billion turnover in 2017

221 Multinational companies

30,000 employed
About RAS

- **Development Agency of Serbia** is a government organization dedicated to facilitating and implementing direct investments, promoting and increasing exports, improving the competitiveness of Serbian economy, as well as reputation, and economic and regional development of the Republic of Serbia
- RAS provides support to investors from the initial, question and answer stage of the investment all the way through the implementation and the entire lifecycle of the investment
- RAS Direct Investment Advisors are available at all times to answer any questions or provide assistance

**Locations Database** - [http://www.serbia-locations.rs](http://www.serbia-locations.rs)

RAS Locations Database represents the most up to date registry of available Greenfield and Brownfield locations for investment in Serbia including general data, land and building information, ownership information, legal status and infrastructure.

**Suppliers Database** - [http://serbia-locations.rs/suppliers-eng](http://serbia-locations.rs/suppliers-eng)

RAS Suppliers Database represents the most up to date registry of companies in Serbia that can supply raw materials, goods and services to investors in Serbia.

**RAS Contact Details**

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www.ras.gov.rs